

ANNUAL REPORT GLOBAL HEALTH CENTRE 2017

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EXECUTIVE SUMMARY

The Global Health Centre (GHC) as integral part of the Graduate Institute has successfully positioned itself over the years in global health diplomacy and governance for global health. Applied research — geared towards policy makers — and public events are closely intertwined and contribute both to the Centre's mandate in executive education.

In research, the hybrid projects at the nexus of policy and research on "How to Break the Gridlock on Global Health Governance" funded by SNIS, on "Overcoming the Final Barriers on Polio Eradication and Ensuring Lasting Legacy for Health Systems" and "Challenges of Governing the Global Health Domain" both financially supported by the Bill and Melinda Gates Foundation, and on "What Defines Global Health Leadership in the 21st Century" have continued. The nature of these research projects remains applied policy research, accompanied by expert advice, policy dialogues, and publications by the Centre. In addition, two new smaller-sized non-competitive research projects, namely "Public Interest in Pharmaceutical R&D" and "Business Influence on Global Health Decision-Making", started and were finalised throughout the year. These projects all align themselves in their policy orientation. At the same time, a number of larger grant projects were submitted in 2017 (SNF - Prima, SNIS, Open Society Foundation, UNITAID) with a decision to be expected in 2018.

Next to the interface of research and expert advice, the GHC continues to act as a neutral platform for policy dialogues, events, and conferences. 29 events were organised by the Centre in Geneva and 6 outside of Geneva. All these activities are part of the Centre's mandate

to disseminate and share knowledge, to link to International Geneva and to inform policy-makers. The Maison de la paix has newly become a venue for side events during the period of the World Health Assembly with the "Briefing for New WHA Delegates" and six other events having been organised during the "Geneva Global Health Week". This contributed, together with the many other events held by the Centre, to manifest Geneva as a strategic location for policy engagement, intellectual dialogues and debates. Building on the 2015 think tank initiative on accelerating the implementation of global health, the GHC has organised a 2nd global meeting of policy think tanks and academic institutions on the implementation of the SDGs in December 2017 in Geneva. This initiative has met a lot of resonance over the past two years and has organised itself through the THINK_SDGs network. The Centre's platform function informs its research projects and determines its engagement in executive courses.

The GHC has continued to implement executive training courses and high-level seminars in global health diplomacy, targeting mid- and senior-career level participants. In 2017, a total of eight executive courses or seminars were organised worldwide by the Centre, out of which four were held in Geneva. A total of approx. 150 participants were trained in 2017. With these Geneva-based courses a Certificate of Advanced Studies (CAS) has been established, integrated into the Executive Education Department of the Institute. This allows now participants not only to obtain a CAS in Global Health Diplomacy but potentially pursue a Master in Advanced Studies through the Institute.



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RESEARCH AND OTHER ACTIVE PROJECTS IN 2017

As a leading research centre on health as a global governance challenge, the GHC has engaged in research projects with interdisciplinary approach, focusing on several categories:

- → The increase of actors on the global level and the new forms of governance for health emerging on the national, regional and global level
- → Power shift between different countries and regions
- → The role of WHO, within the broader questions for the role of the UN system and its specialised health agency
- → Health and foreign policy

In addition, the GHC has been involved in other networking projects such as "Women's Leadership in Global Health" and "Global Network for Health in All Policies (GNHiAP).

The following table provides an overview of the numerous active research projects and other kind of projects carried out by the GHC in 2017.



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Title	Project Leader	Co-Researchers / Collaborators	Project Period	Source of Funding			
	Active, ongoing projects in 2017						
Polio Eradication: Overcoming the final barriers and ensuring a lasting legacy for health systems	Michaela Told	llona Kickbusch, Stephen Matlin (Sr. Fellow), Julianne Piper	April 2017 — March 2019 (phase II)	The Bill and Melinda Gates Foundation			
How to Break the Gridlock in Global Health Governance	llona Kickbusch, Michaela Told	David Held (Durham University), Dario Piselli	October 2015 – March 2018	SNIS			
What Defines Global Health Leadership in the 21st Century?	Ilona Kickbusch, Andrew Cassels	Michaela Told, Austin Liu	April 2016 – December 2017	Rockefeller Foundation			
Public interest pharmaceutical R&D	Suerie Moon	Fiona Nicholson	April 2017 — December 2017	Foundation for Innovative New Diagnostics (FIND)			
Business influence on global health decision-making	Suerie Moon	Dena Kirpalani, Elise Erickson	June – December 2017	Open Society Foundation (OSF)			
Study on positioning NTDs in the German context	Ilona Kickbusch / Michaela Told	Dirk Engels (Consultant), Christian Franz (consultant)	December 2017 — December 2018	Verband Forschender Arzneimittelhersteller (VFA)			

Title	Project Leader	Co-Researchers / Collaborators	Project Period	Source of Funding		
	Other active projects in 2017					
Strengthening 'Genève International' as hub of global health	Michaela Told	Miriam Sangiorgio, Sara- Oona Pentikäinen	January 2017 — December 2019 (phase II)	Swiss Federal Office of Foreign Affairs		
Accelerating implementation of the health-related Sustainable Development Goals – strengthening the role of Southern Think Tanks	llona Kickbusch, Michaela Told, Peter Taylor (Think Tank Initiative, IDRC)	Miriam Sangiorgio, Zoe Boutilier (IDRC), Sunisha Neupane (IDRC)	January 2016 — March 2017 (phase I)	International Development Research Centre (IDRC)		
Accelerating political support for the Sustainable Development Goals – multisectoral engagement and political dimensions of SDG implementation	llona Kickbusch, Michaela Told, Peter Taylor (Think Tank Initiative, IDRC)	Miriam Sangiorgio, Zoe Boutilier (IDRC), Sunisha Neupane (IDRC)	June 2017 — October 2017	International Development Research Centre (IDRC)		
Accelerating implementation of the health-related Sustainable Development Goals – strengthening the role of Southern Think Tanks Phase II	llona Kickbusch, Michaela Told, Peter Taylor (Think Tank Initiative, IDRC)	Miriam Sangiorgio, Zoe Boutilier (IDRC), Sunisha Neupane (IDRC)	October 2017 — March 2018 (extension until December 2018)	International Development Research Centre (IDRC)		
Universal Health Coverage (UHC): Innovation, Equity and the New Economy of Health	Ilona Kickbusch, Jeffrey Sturchio (Rabin Martin), Louis Galambos (John Hopkins Institute for Applied Economics)	Christian Franz (Consultant)	ongoing until December 2018	various sources from both partners		
Governing the Global Health Domain	llona Kickbusch, Michaela Told	Andrew Cassels (Sr Fellow), Austin Liu, Sara Oone Pentikäinen	June 2017 — December 2020 (phase II)	The Bill and Melinda Gates Foundation		

POLICY DIALOGUES AND PUBLIC EVENTS IN 2017

The Global Health Centre has established itself as a host for a widerange of policy dialogues, roundtables and other public events. In 2017, the following events were held in Geneva and organised by the Centre. Many events have been also implemented at various other locations, including policy dialogues in Brussels and Berlin and a regional think tank meeting in Santiago de Chile in July 2017 as well as other meetings. In addition, for the first time the "Geneva Global Health Week" (highlighted below) was introduced, starting with the WHA Briefing for New Delegates on Sunday and then followed by five public events and a closed roundtable during the week of the 70th World Health Assembly. A total of more than 900 participants attended these events. Information and event materials, including photos and recorded presentations, are all available on the GHC website.



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Date	Event	Number of registered participants	Organiser(s)	Content
16 Jan	Can we achieve the SDG health targets without the rule of law? Advancing the Right to Health: The Vital Role of Law	170 (public)	GHC	This event, along with the authors and architects of the report Advancing the Right to Health: The Vital Role of Law, discussed about health, law and development.
24 Jan	Civil Society Organisations Strategy Meeting	50 (closed)	Medicus Mundi International Network, in cooperation with the GHC	This meeting aimed to share views, strategise and build alliances among public interest civil society organisations, activists, advocates and analysts engaged in WHO meetings and processes.
23 Feb	A Conversation with Ruth Dreifuss, High- Level Panel on Access to Medicines	160 (public)	GHC	This event invited Co-Chair of the High-Level Panel on Access to Medicines Ruth Dreifuss to discuss strategies and accountability frameworks to accelerate progress on innovation and access to health technologies.
6 Mar	Political Leadership for Global Health	>450 (public)	GHC, in partnership with the Centre on Global Health Security at Chatham House, The Rockefeller Foundation and the UN Foundation	Together with the three candidates for DG nominated by the Executive Board of WHO, this event explored the political leadership and diplomacy that will make a difference in challenging times for Global Health.
24 Mar	World TB Day: Swiss Feature Film Premiere of "The Lucky Specials"	100 (public)	GHC, in collaboration with Stop TB Partnership	On the occasion of World TB Day 2017, this event screened the movie "The Lucky Specials", followed by discussion.
30 Mar	A Conversation with Nellie Bristol	40 (public)	GHC	The event discussed the political and governance challenges in Global Health and what this means for polio eradication.
11 Apr	Why is the G20 Getting Interested in Health?	100 (public)	Graduate Institute, together with GHC	Lunch briefing on G20's interest in Global Health and the dynamics created once a policy area is chosen to be considered by G20.

Date	Event	Number of registered participants	Organiser(s)	Content
		Gene	va Global Health Week	
21 May	Introduction to the World Health Assembly: A Briefing for Delegates	370 (public)	GHC, together with the UN Foundation	This event, with the participation of WHO experts, discussed about programme budget, access to medicines, health emergencies, the SDGs and UHC.
23 May	Innovative Financing, Transforming Governance: What does it mean for countries and organisations?	140 (public)	GHC	This event explored the impact of the changing global political context on the financing streams of development actors, and its consequences on receiving countries, and the challenges inherent in transitioning towards domestic financing models.
23 May	Transparency for Innovation and Access to Medicines: What are the benefits & risks, obstacles & solutions?	140 (public)	GHC, in collaboration with FIND	This event brought together governments, civil society and others to explore the potential increasing transparency in the pharmaceutical sector and discuss the challenges and risks involved in the process.
24 May	Health in All Policies: Launch of the Global Network	100 (public)	Federal Ministry of Health, Republic of the Sudan in cooperation with WHO and hosted by the GHC as WHO Collaborating Centre for Governance for Health and Global Health Diplomacy.	At this event, five countries and regions — South Australia, Finland, Thailand, the Government of Québec and Sudan — shared their experiences on implementing HiAP and concluded by launching a global network for Health in All Policies.
25 May	Governing NCDs: Addressing the Commercial Determinants of Health	120 (public)	GHC, together with NCD Alliance	This event discussed the impact of the commercial determinants of health, particularly concerning NCDs.
25 May	Global Health R&D: How can we best set priorities based on evidence?	120 (public)	Switzerland, South Africa and the European Commission, hosted by GHC	Panel discussion exploring different endeavours to monitor and analyse R&D activities, inform global priority setting and promote coordination of investments in product-related health R&D.
6 Jun	President Tabaré Vasquez:Multisectoral Coordination on NCDs: The Case of Tobacco Control in Uruguay	145 (public)	GHC	The event invited President Tabaré Vazquez to share his experiences being at the forefront of Uruguay's efforts to protect public health, and to discuss best practices for controlling NCDs.
27 Jun	10 Years of Leadership on Global Health	> 230 (public)	GHC	This celebratory event applauded Margaret Chan's leadership in the past ten years and reflected on her time in Geneva from both a personal and global health perspective.
28 Jun	A Conversation with Nicolas Bagley: The end of Obamacare?	40 (public)	GHC	The event hosted Nicholas Bagley, leading expert on US health policy, to discuss the current political context for health in the US.
3 Oct	Leaving No One Behind in International Drug Policy	50 (public)	GHC, together with the Global Commission on Drug Policy	This event invited three members of the JHU- Lancet Commission to discuss the impact of drug policy on public health, and the role of the scientific community.

Date	Event	Number of registered participants	Organiser(s)	Content
18 Oct	Poetry and music for community health— performances and reflections	45 (public)	GHC	This event explored how music and poetry can create space for information sharing and listening, while fostering changing of opinions and encouraging actions.
24 Oct	A Conversation on Drug Policy at the Multilateral Level	50 (public)	GHC	This GHC hosted H.E. Ambassador Beatriz Londono Soto to share Colombia's experience at the multilateral level and within UN fora within the context of achieving sustainable development and effective drug policies.
8 Nov	Global Health Crises and the Security Sector: Opportunities for Constructive Cooperation	100 (public)	GHC, in partnership with DCAF	This interactive event, as part of the Geneva Peace Week, examined the series of joint activities between the organisers on the role of the security sector in preventing and managing global health crises.
14 Nov	7th Global Forum on Health Promotion	50 (public)	Alliance for Health Promotion, together with GHC	Public forum exploring ways in which different actors can cooperate in a multisectoral manner.
15 Nov	A Conversation on Innovating Health Financing and Middle- Income Countries	60 (public)	GHC	This event discussed alternative approaches to international health financing that meet the needs in middle-income countries.
21 Nov	Women on the Move: Migration, care work and health	140 (public)	GHC, in collaboration with WHO	The event presented and discussed the findings of the new analytical report on migrant women care workers produced by WHO.
24-25 Nov	NCDFREE x GHC Bootcamp for Young Leaders	60 (preselected participants)	GHC and NCDFREE	The one-and-half day workshop provided attendees from a range of health and non-health backgrounds with the skills, knowledge, confidence, and connections to become agents of change within the field of NCDs.
1 Dec	Are we on track to achieve epidemic control of HIV? World AIDS Day 2017	50 (public)	International AIDS Society, together with the GHC	Panel discussion about key actions needed for a sustainable and effective HIV response at global, regional and local levels.
4 Dec	1000 Days of SDGs—Is International Geneva walking the talk?	130 (public)	GHC, in collaboration with THINK_SDGs	This event opened a 2-day meeting of global health policy think tanks and academic institutions by discussing the role of International Geneva in SDG governance.

EXECUTIVE EDUCATION COURSES IN 2017



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The Global Health Centre has continued to successfully implement executive courses in global health diplomacy. As a critical mass of courses could be established, also linking into Senior Fellows and affiliated faculty, the Certificate of Advanced Studies (CAS) has now been offered for the first time in 2017. The CAS as such was integrated into the overall formal planning of the Executive Education Department but the courses are conceptualised, organised and facilitated by the GHC.

In addition, the successful partnership with the WHO Regional Office for Europe continued in offering courses for the sub-regions and sub-groups within the 53 European Member States. Occasionally, some other courses upon request were held together with Ministries of Health or reputed Universities. In 2017, the GHC was able to provide 8 different trainings (4 in Geneva and 4 abroad) to 144 participants from 37 countries. The following graphs show this year's percentage of the gender balance of the participants and their professional sectors. This diversity expresses the ability of the participants to learn from peers from different sectors who brought unique perspectives based on their work experience.

PARTICIPANTS' PROFESSIONAL SECTORS



In addition to the above, the GHC has also provided input and lectures in various other training initiatives, organised by other partners and contributed as guest faculty (e.g. GCSP, Duke University, Executive

Master INP, EHFG). As in previous years, the Centre has facilitated and contributed to the pre-WHA training course of the International Federation of Medical Students' Association (IFMSA).

PUBLIC IMPACT AND RELATIONSHIP WITH INTERNATIONAL GENEVA

As a centre dedicated to applied research, the GHC contributes to the ongoing policy processes on health through 'academic intelligence'. Its impact is created through the synergies of its many activities and its governance focus that have been instrumental to position the Centre publicly. The increased requests to host or engage in events, roundtables, policy consultations and dialogues, both in Geneva and abroad, are an expression of the Centre's impact in setting the global health agenda.

The Centre's activities in Geneva are all geared towards strengthening Geneva as "health capital of the world", working closely with the many health organisations based in Geneva, but also with non-health organisations impacting on health (e.g. WTO). Indeed, the GHC's status as "WHO Collaborating Centre on Global Health Governance and Diplomacy" allows the Centre to contribute to the working program of the WHO and to further strengthen its position with actors of International Geneva across all sectors.

The directory of Geneva health actors with more than 90 entries is regularly updated and available online and a newsletter entitled "GlobalHealth@Geneva" is published every two months. The GHC also participated on behalf of the Graduate Institute in Swiss initiatives based in Geneva, such as the Geneva Health Forum or the Swiss Hepatitis Expert Network. The events organised by the GHC target specifically policy makers and permanent missions in Geneva and act as entry points for renowned other research centres, think tank and universities, such as Chatham House, the Harvard School of Public Health, and IDRC. As a think tank platform, the Centre fosters the



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intersectoral exchange of information and experiences, bridging the various sectors and enabling all relevant stakeholders to work together on topics of common concern and to build synergies to find common solutions. This also strengthen Geneva's role as global health capital and laboratory of innovation for global health.



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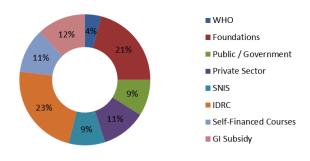
STAFFING AND FINANCING OF THE GLOBAL HEALTH CENTRE

In 2017 the GHC has worked with 10 regular staff members, for a total of 8 FTE. This team has been further supplemented by temporary staff comprising of 11 students, mainly of the Graduate Institute as a demonstration of the Centre's engagement in providing professional experience to young graduates. In addition, the Centre works with fifteen Senior Fellows on different activities. Professor Thomas Zeltner, former Secretary of Health of Switzerland and former Director-General of the Swiss National Health Authority, acts as a chairperson. The Senior Fellows together with three affiliated faculty members and two consultants are regularly involved in the Centre's activities and training.

In addition, five Visiting Fellows over the year's period and three Research Associates have been hosted by the Centre. This diversified group of people allowed the Centre to successfully achieve its objectives throughout the year.

The overall finances of the GHC remained stable for 2017. The main donors were Bill & Melinda Gates Foundation, Swiss Federal Office of Foreign Affairs, Rockefeller Foundation, International Development Research Center, World Health Organisation, and Swiss Network for International Studies.

FUNDING SOURCES



The Centre would like to express immense gratitude for the support of both the strongly committed staff and the generous donors who were instrumental to achieve the wide-range of activities and to strengthen the Centre's position in Geneva.

